

## **1H08 Yapı Kredi Earnings Presentation**

**BRSA** Consolidated

Istanbul, 7 August 2008



### AGENDA

### **1H08 Operating Environment**

- 1H08 Results (BRSA Consolidated)
- Performance by Business Unit (Bank-only)
- 3 Year Strategic Plan
- Annex



### **Operating environment in 1H08**

#### <u>1Q08</u>

- Expansion of the financial turmoil internationally
  - Global tightening in liquidity
- Generally favorable operating conditions in Turkey
  - Still declining interest rate trend
  - Strong lending growth, no negative signs of deterioration in asset quality
- Upward shift in interest rate trend towards the end of 1Q
  - Loans repricing both on retail and corporate

#### <u>2Q08</u>

- Continuation of **adverse global liquidity** conditions
- Less favorable operating conditions in Turkey mostly driven by political uncertainty
  - Some signs of slowing economy, increasing inflation, declining consumer confidence
  - Start of tightening cycle (+100 bps increase in CBT policy rate to 16.25%<sup>(2)</sup>) in parallel with interest rate increases internationally
  - Slowdown in retail lending, with some slight signal of deterioration in asset quality trend (i.e. SME)
- Higher cost of funding due to reversal of interest rate trend putting pressure on NIM despite loans repricing upward



#### At YKB Group level:

- Consolidated net income grew by 55%<sup>(1)</sup> YoY
- **ROE** up to **31%**<sup>(1)</sup>



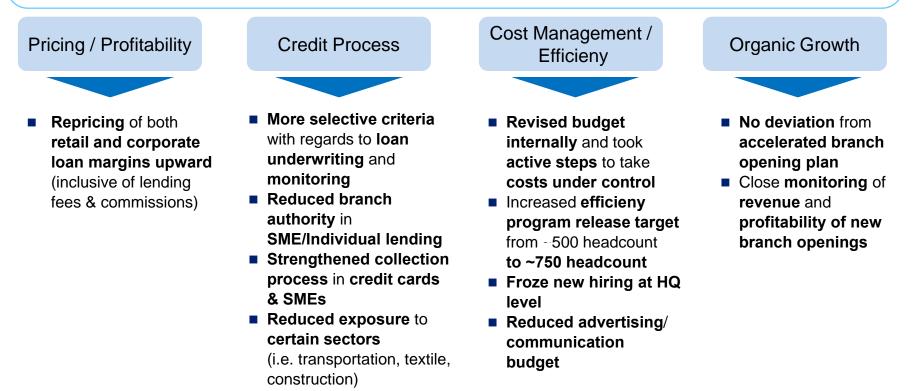
Performance in 1H08 vs 1H07. Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. ROE Annualized
 As of end of June 2008. Latest CBT policy rate (as of end of July): 16.75%

# Preventive measures taken to sustain growth and profitability in view of economic slowdown and macro/political uncertainty

1H08 Operating Environment

Under such macro conditions, Yapı Kredi confirms its commitment to profitable growth by:

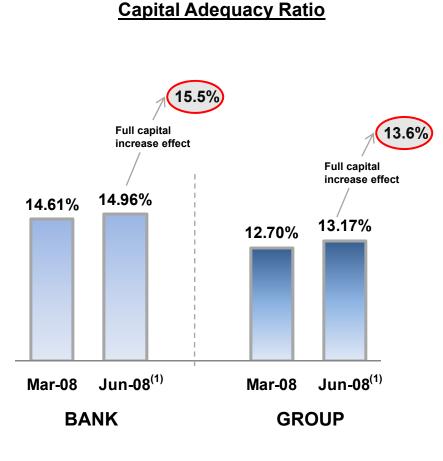
- Continuing investment in sustainable growth
- Giving higher priority to profitability and healthy growth vs market share driven volume increase
- Focusing on cost management coupled with tight control on running costs



As a result, YKB confirms its net profit target and healthy/profitable balance sheet evolution for 2008



### Successfully completed YTL 920 mln rights issue



**Capital increase** aimed at:

- further supporting long-term growth plan and leadership ambitions,
- reducing leverage, and
- strengthening capital base to provide a cushion for regulatory changes and financial volatility
- Paid in capital up by 920 mln YTL to 4,347 mln YTL
- KFS, controlling shareholder, fully took up its rights of 81.8% (~750 mln)
- 99.85% subscription achieved
- Remaining ~YTL 1.4 mln (nominal) rump to be sold on ISE on 7, 8 and 11 August
- Official completion of capital increase process expected within August\*

\* Subject to obtainment of all regulatory approvals

(1) As of June 08, YTL 670 mln of capital commitment of KFS was incorporated in Tier 2 as approved by BRSA (YTL 330 mln in 1Q, YTL 340 mln in 2Q) OF KOC VICE CONTRACT GROUP

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### **1H08 Key performance highlights**

1H08 Results (BRSA Consolidated)

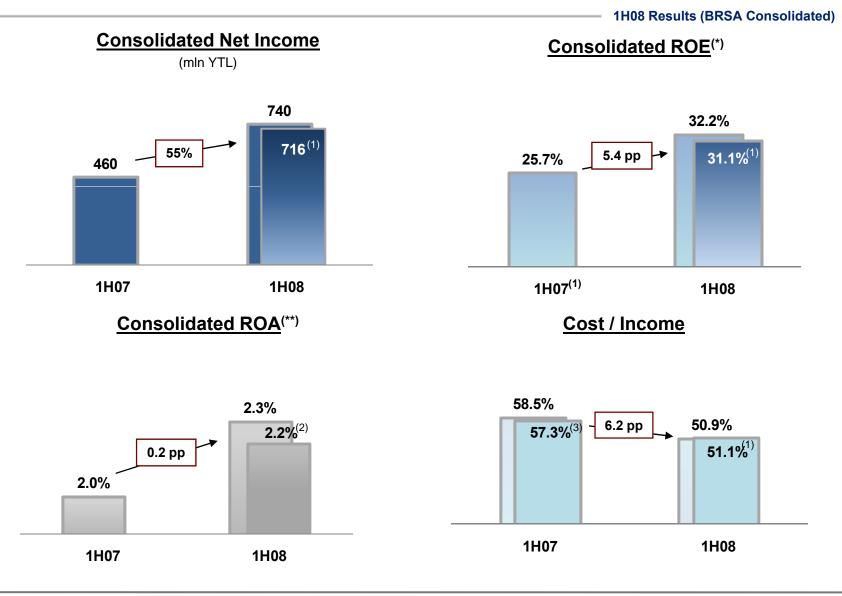
- 740 mln YTL of consolidated net income, up 61% YoY, 55% if normalized <sup>(1)</sup>, confirming positive profitability and growth trend
- **Consolidated normalized**<sup>(1)</sup> **ROE** of **31.1%**, (up +5.4 pps YoYN<sup>(1)</sup>), consolidated reported ROE of **32.2%**
- 2,453 mln YTL of revenues, up 30% YoY, 19% if normalized<sup>(1)</sup>, driven by solid commercial performance both in net interest income (+20% YoY) and fees (+37% YoY)
- Further market share gains driven by growth in consumer (+83% YoY, +33% YTD) and SME lending (+72% YoY, +24% YTD). More than doubled sector growth in general purpose loans (+55% YTD, 169% YoY),
- **Healthy, above market deposit growth** (+17% YTD, +23% YoY) resulting in 9.6% market share (+20 bps vs YE07)
- Leadership position in credit cards maintained in terms of market share in outstanding volume (23.0%), total issuing volume (22.1%) and number of credit cards (18.0%), with sound profitability despite margin compression
  - **Exceeded 10 min cards on World platform** as a result of Fortis and Vakif brand sharing agreements
- Accelerated branch expansion well on track and ahead of plan
  - **3rd largest branch network in Turkey** (up from # 4 position in March), 791 branches and 9.7% market share
  - +115 net new openings YTD, +153 since launch of plan in July 07
  - Revenues of new branches 26% above plan, costs 16% below plan
- **Cost / Income down to 51%** (vs 57% in 1H07), confirming strong focus on cost management and sustainable growth
- NPL ratio down to 3.9% from 5.8% at YE07 (stable vs 1Q08), also benefitting from portfolio disposal in 1Q08 with specific coverage at 74%
- Successful completion of 920 mln YTL rights issue (99.85% subscription achieved). CAR at 13.2% at Group level; 15.0% at Bank level
- Ongoing process of non-core asset divestiture; including insurance and REIT (YK Koray)



Note: Throughout the presentation, normalized figures, indicated with "N", are shown where applicable. Otherwise, stated figures are shown

<sup>(1)</sup> Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. ROE annualized

#### Key performance indicators



(\*) Calculations based on beginning of the year equity. Annualized

(\*\*) Calculations based on net income/end of period total assets. Annualized

(1) Calculations based on restated equity and net income; ROE as of 1H07 was 26.2% based on reported equity and net income

(2) Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08 (3) Normalized to exclude the gross up effect of Superonline write-off on revenues and provisions in 2Q07

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On a normalized basis, net profit up 55% YoY<sup>(1)</sup>, confirming positive results of improved commercial focus and tight cost management despite accelerated branch expansion plan and less positive environment in 2Q

Income Statement, mln YTL	1H07	1H08	% YoY	<b>%YoYN</b> <sup>(1)</sup>
Total Revenues	1,881	2,453	30%	19%
Net Interest Income	1,142	1,370	20%	20%
Non-Interest Income	739	1,083	47%	17%
o/w Fees&Comm.	470	643	37%	37%
Operating Costs	-1,101	-1,249	13%	6%
HR	-443	-497	12%	12%
Non-HR*	-491	-551	12%	12%
Other**	-167	-201	20%	-29%
Operating Income	780	1,204	54%	36%
Provisions	-131	-251	92%	29%
Pre-tax Income	649	953	47%	38%
Тах	-117	-213	82%	54%
Net Income	532	740	39%	34%
Minority Interest	-72	0	n.s.	n.s.
Consolidated Net Income	460	740	61%	55%

1H08 Results (BRSA Consolidated)

- Revenues up 30% YoY, 19% if normalized<sup>(1)</sup>
- Revenue growth driven by 20% YoY growth in net interest income and 37% YoY growth in fees and commissions
- HR and non-HR costs up 12% YoY despite accelerated branch expansion plan at Bank level. Total Costs up 13% YoY, 6% if normalized<sup>(1)</sup>
- Operating income up 54% YoY, 36% if normalized<sup>(1)</sup>
- Cost of risk at 1.07%,
  1.15% if normalized<sup>(1)</sup>



<sup>(1)</sup> Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and provisions and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. 1Q07 normalized to exclude the grossup effect of write-off on revenues and provisions

(\*\*) Oher includes pension fund provisions and loyalty points on World card

<sup>(\*)</sup> Non-HR costs include HR related non-HR costs, advertising, rent, SDIF, taxes and depreciation

# Continued growth momentum in core banking activities, with further improvement of balance sheet mix

Balance Sheet	1H07	2007	1H08	% YoY	%YTD	%QoQ
bin YTL						
Total Assets	52.4	56.1	64.6	23%	15%	6%
Loans	23.8	28.7	34.1	43%	19%	7%
TL	16.2	19.4	22.9	41%	18%	10%
FC	7.6	9.3	11.2	47%	20%	1%
Securities	15.0	14.5	14.3	-5%	-1%	-3%
Deposits	32.1	33.7	39.5	23%	17%	9%
TL	18.0	18.9	21.9	22%	16%	11%
FC	14.1	14.8	17.6	25%	19%	7%
Shareholders' Equity	4.4	5.0	5.4	23%	8%	6%
AUM	6.0	6.8	6.2	5%	-9%	-6%
Ratios	1H07	2007	1H08	ΔΥοΥ	ΔΥΤΟ	∆QoQ
Loans / Assets	45.4%	51.2%	52.8%	7.4 pp	1.6 pp	0.4 pp
Securities / Assets	28.6%	25.9%	22.1%	-6.5 pp	-3.7 pp	-2.0 pp
Loans / Deposits	74.1%	85.2%	86.3%	12.2 pp	1.1 рр	-2.0 pp
CAR	12.61%	12.81%	13.17%	0.6 pp	0.4 pp	0.5 pp
o/w Bank	12.30%	13.67%	14.96%	2.7 рр	1.3 pp	0.4 pp

1H08 Results (BRSA Consolidated)

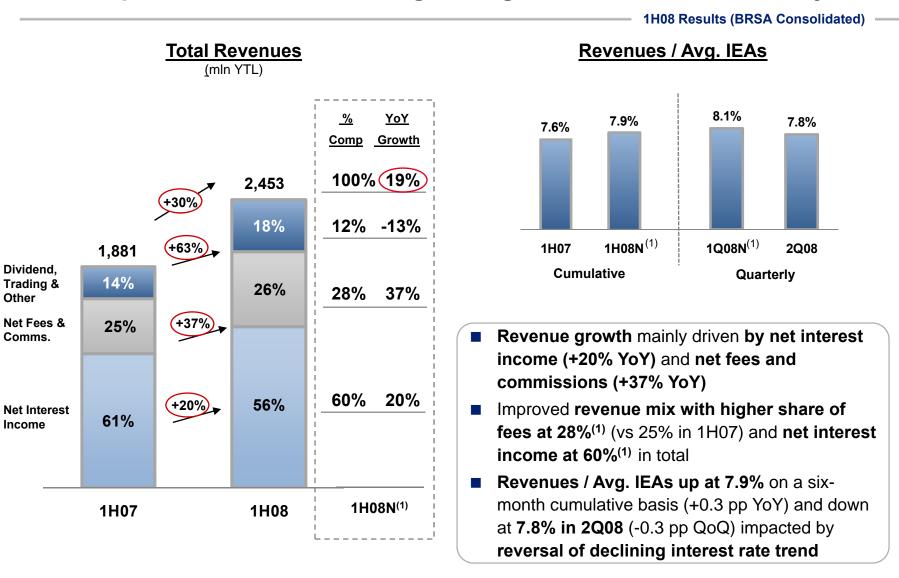
- Loans up 19% YTD (43% YoY) despite slowing demand in 2Q
- Loans/Assets up to 53% (vs 51% at YE07) while securities weight in assets down to 22% (vs 26% at YE07)
- Deposits up 17% YTD (23% YoY) with share of demand deposits over total at 16.6% stable vs 1Q08
- Loans / Deposits ratio at 86% (vs 85% at YE07), at a comfortable level
- CAR\* at 13.2% at Group level and 15.0% at Bank level

<sup>(\*)</sup> For additional information, please refer to slide 5. As of June 08, YTL 670 mln of capital commitment of KFS was incorporated in Tier 2 as approved by BRSA (YTL 330 mln in 1Q, YTL 340 mln in 2Q) Note: Loan figures indicate performing loans



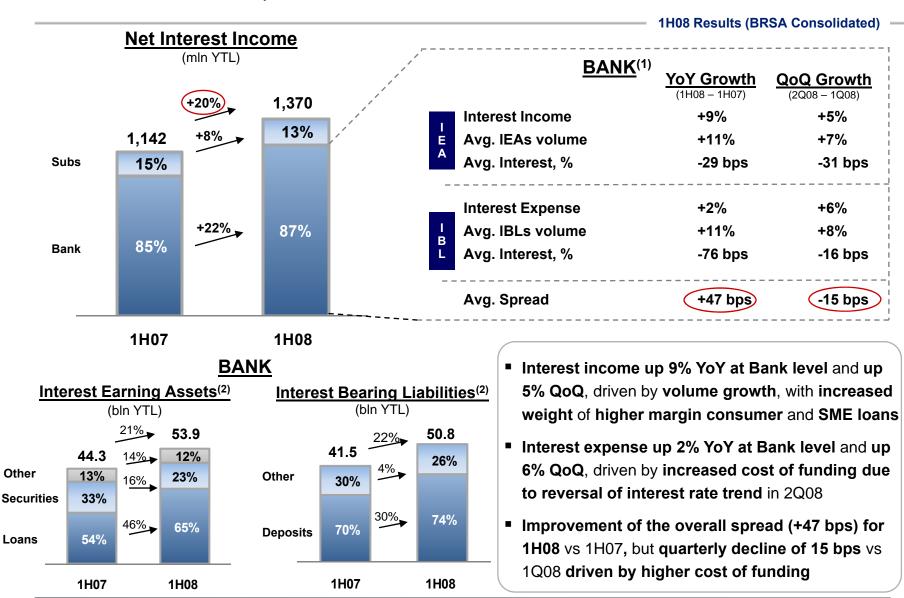
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# Strong fee & net interest income growth as main drivers of improved revenue performance confirming strength of commercial activity





## Solid net interest income performance despite a tougher operating environment in 2Q



(1) Based on quarterly BRSA bank-only financials

(2) End of period

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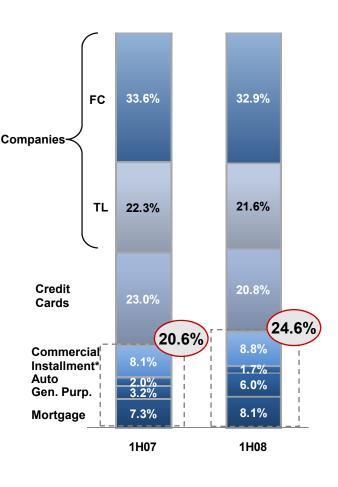
# Loan growth driven by Consumer, SME and Commercial Banking, above the sector despite slowdown in the market

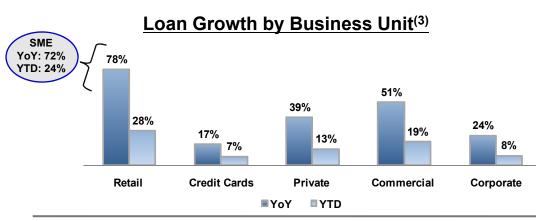
#### <u>Consumer and Commercial Installment Loan</u> <u>Quarterly Growth vs. Sector<sup>(1)</sup></u>

	1Q07	2Q07	3Q07	4Q07	1Q08	2Q08
Consumer Loans	-0.6%	8.0%	14.0%	20.4%	19.3%	11.6%
Sector	5.0%	10.6%	10.3%	10.9%	9.5%	7.8%
Gen. Purpose	-1.7%	14.1%	25.8%	38.3%	30.7%	18.3%
Sector	9.1%	16.2%	13.2%	14.3%	10.8%	9.7%
Mortgage	2.8%	9.0%	12.5%	14.0%	15.5%	7.9%
Sector	5.2%	9.1%	10.6%	9.5%	10.3%	7.1%
Auto	-9.3%	-3.9%	0.2%	10.2%	6.7%	7.7%
Sector	-6.0%	-2.0%	-1.7%	2.6%	-1.4%	0.9%
Comm. Instl.*	6.3%	11.7%	13.1%	17.3%	14.9%	7.0%
Sector	3.5%	14.4%	6.1%	8.0%	8.0%	8.0%

1H08 Results (BRSA Consolidated)

#### Composition of Total Loans<sup>(2)</sup>





(1) Due to unavailability of consolidated data, sector figures are bank-only

(2) Total performing loans as per BRSA consolidated figures

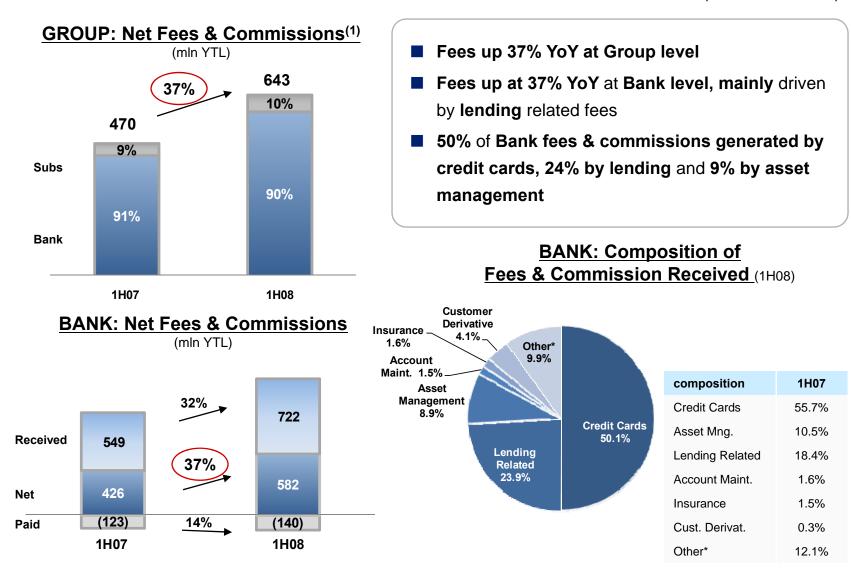
(3) Loan growth as per MIS data. Please refer to Annex for definitions of Business Units

(\*) Proxy for SME loans as per BRSA reporting



# Consistently strong performance in fees & commissions mainly driven by lending related fees

1H08 Results (BRSA Consolidated)

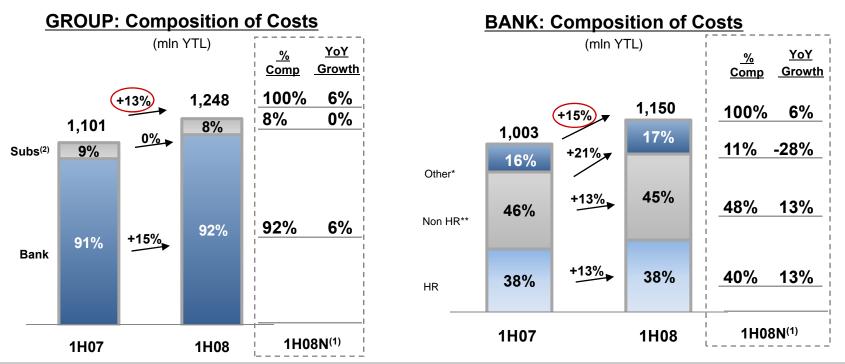


(\*) Other includes money transfers, equity trading, campaign fees etc.



## Cost growth under control despite accelerated branch opening plan at Bank level

1H08 Results (BRSA Consolidated)



- Total Group costs, up 13% YoY, 6% if normalized<sup>(1)</sup>, driven by Bank costs (up 15% YoY, 6% YoY if normalized<sup>(1)</sup>)
- **Total Bank costs driven by 13% YoY increase in HR costs** and **13% YoY increase in non-HR costs**
- Bank costs impacted by accelerated network expansion, accompanied by tight control on running costs (0% growth target in '08 budget) as well as ongoing efficiency measures (+400 headcount released from operational back-office in 1H08 to be deployed in new branches)
  - Bank costs up 12% QoQ<sup>(1)</sup> driven by 15% QoQ increase in non-HR costs (impacted by higher advertising expenses in 2Q in comparison with a low 1Q) and 7% QoQ increase in HR costs (impacted by salary increase)
- Other Bank costs up 21% YoY driven by one-off pension fund increase partially compensated by 33% YoY decrease in World loyalty point expenses

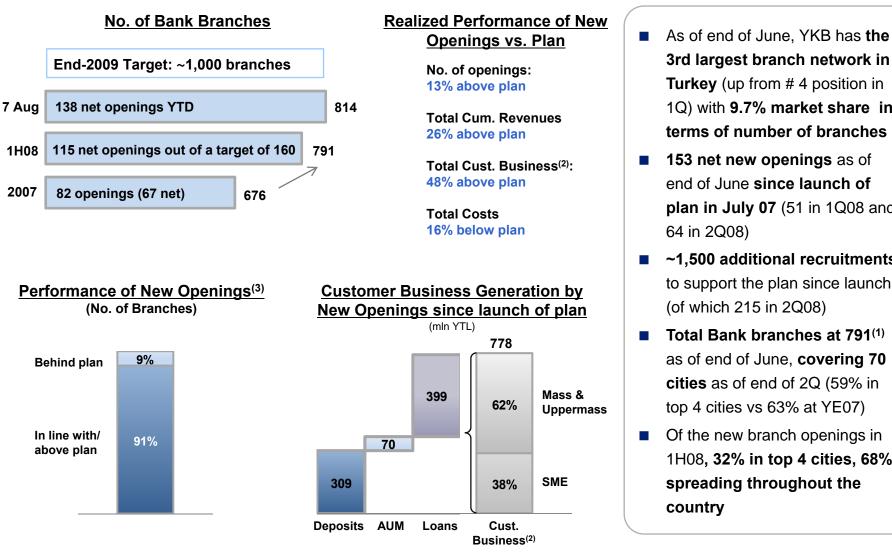
(\*\*) Non-HR costs include HR related non-HR costs, advertising, rent, SDIF, taxes and depreciation

(1) Normalized to exclude the one-off effects of pension fund provision in 1Q08



<sup>(\*)</sup> Includes pension fund provision expense and loyalty points on Wold card

#### Accelerated branch openings well on track and ahead of plan



**Turkey** (up from # 4 position in 1Q) with 9.7% market share in terms of number of branches **153 net new openings** as of

- end of June since launch of plan in July 07 (51 in 1Q08 and
- ~1,500 additional recruitments to support the plan since launch (of which 215 in 2Q08)
- Total Bank branches at 791<sup>(1)</sup> as of end of June, covering 70 cities as of end of 2Q (59% in top 4 cities vs 63% at YE07)
- Of the new branch openings in 1H08, 32% in top 4 cities, 68% spreading throughout the



(1) Including one off-shore branch in Bahrain

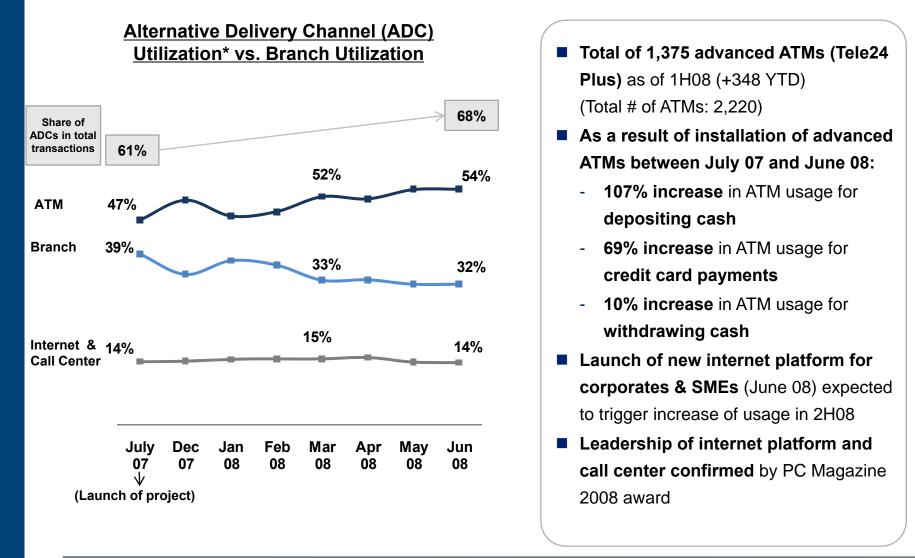
(2) Customer business: loans + deposits + AUM

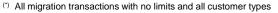
(3) Including branches open for more than 2 months

Note: All numbers indicated on this page are as of June 2008 unless otherwise indicated and refer to Bank only

## Aggressive transaction migration to ADCs continues to bring incremental benefits despite accelerated branch expansion

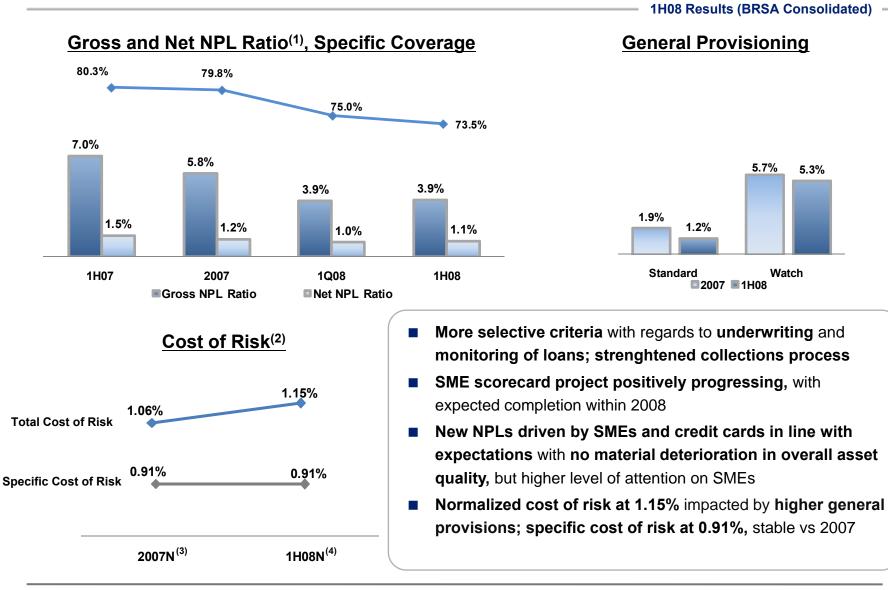
1H08 Results (BRSA Consolidated)







# NPL ratio down to 3.9% from 5.8% at YE07 (stable vs 1Q08), also benefitting from portfolio disposal in 1Q08



(1) Excludes factoring receivables and financial lease receivables

- (2) Cost of risk = total loan loss provisions / total gross loans
- (3) Normalized to exclude the gross up effect of write-off in 2Q07

(4) Normalized to exclude the one-off effect of general provision release in 1Q08

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## AGENDA

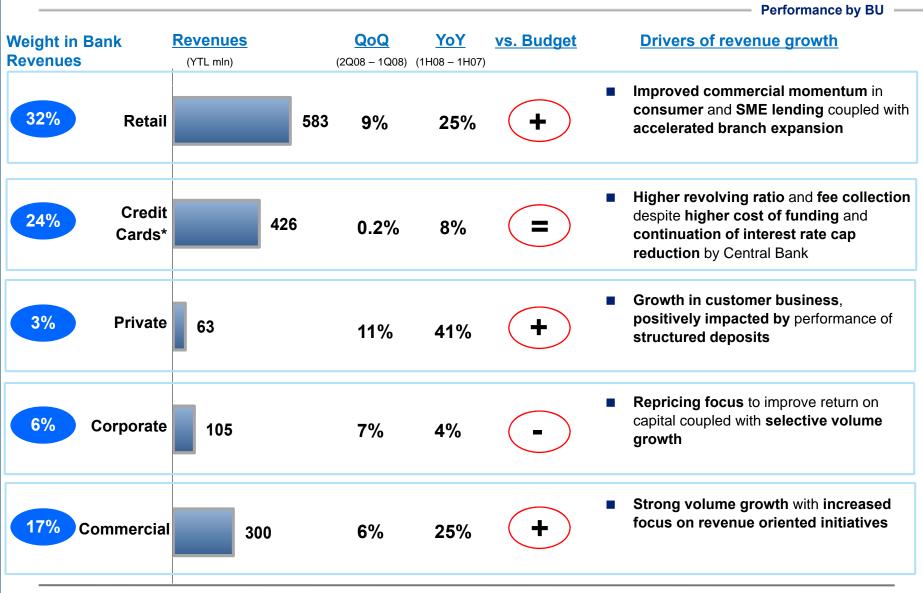
- 1H08 Operating Environment
- 1H08 Results (BRSA Consolidated)

### **Performance by Business Unit (Bank-only)**

- 3 Year Strategic Plan
  - Annex



### **Revenue performance by Business Unit**

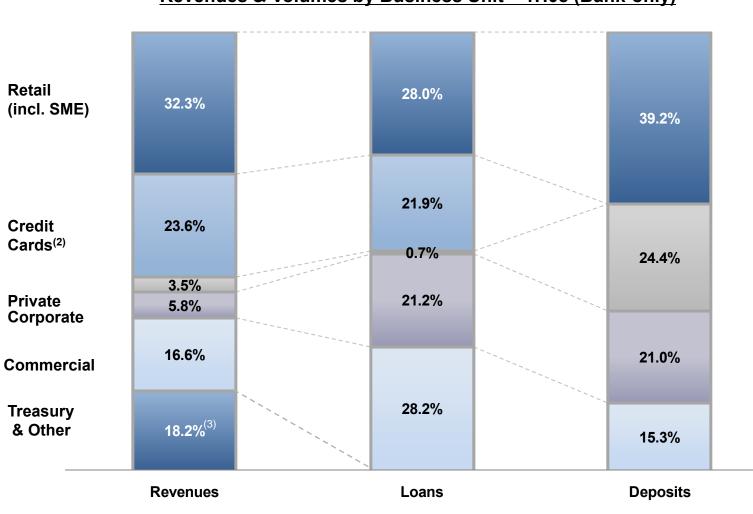


(\*) Net of loyalty point expenses on World cards Note: all figures based on MIS data

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# Diversified revenue composition driven by an increasingly retail focused loan portfolio and high quality deposit mix

Performance by BU



**Revenues & Volumes by Business Unit<sup>(1)</sup> 1H08 (Bank-only)** 

(1) Please refer to Annex for definitions of Business Units

(2) Net of loyalty point expenses on World card

(3) Other revenues adjusted by NPL sales and collections for 1Q08 Note: Loan and deposit allocations based on monthly averages (source: MIS data)



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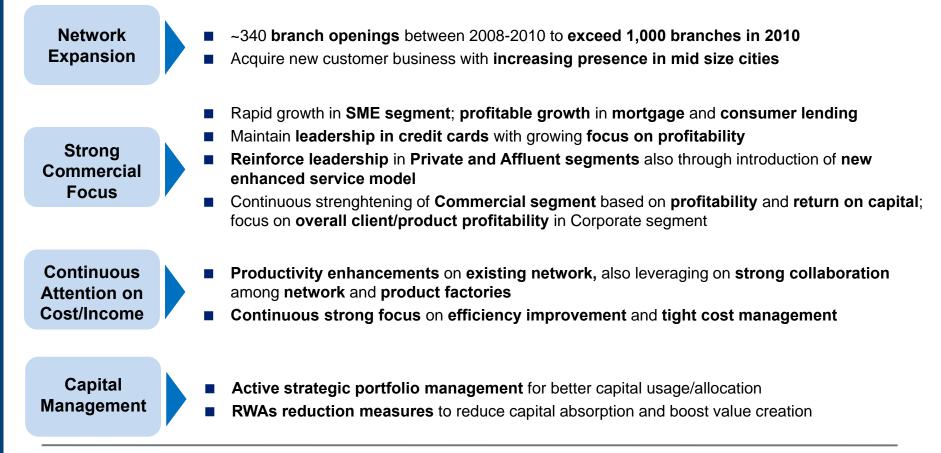


### Key pillars of 3 Year Strategic Plan (2008-2010)

3 Year Strategic Plan

#### **3YP** centered on

ambitious organic growth via network expansion, strong commercial focus accompanied by continuous attention on costs and on capital management, with increasing focus on customer satisfaction







#### **Key Targets**

3 Year Strategic Plan -

Revenue Growth (CAGR 2007-201	<i>o)</i> ~18%
ROE	in the range of 20%
Cost / Income	<50%
NPL Ratio	<3%
Specific Cost of Risk	~1.0%
Capital Adequacy Ratio	~13%*
Number of Branches**	~1,000
Full Time Employees**	~17,000

Source: 3 Year Strategic Plan based on IFRS YK Group financials

(\*) Both at Bank and Group level. Including possible impact of Basel II. If excluded, CAR at YK Group and Bank level: ~14% (\*\*) At Bank level. At Group level, No. of Branches: ~1,100, No of FTE: ~20,000



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### Annex

Detailed performance by Business Unit

Other



#### **Definitions of Business Units**

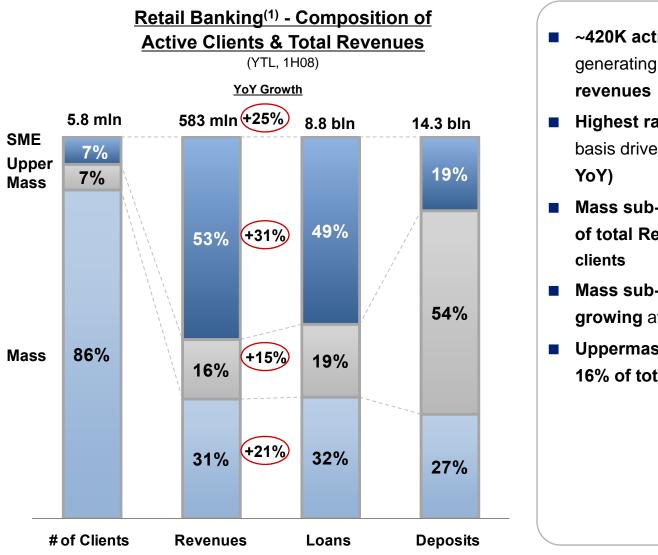
- Retail:
  - SME: Companies with turnover less than 3 mln USD
  - Uppermass: Individuals with assets between 10K -70K USD
  - Mass: Individuals with assets less than 10K USD
- **Commercial:** Companies with annual turnover between 3-50 mln USD
- **Corporate:** Companies with annual turnover above 50 mln USD
- Private:
  - Ultra High Net Worth: Individuals with assets above 500K USD
  - High Net Worth: Individuals with assets between 150K 500K USD
  - Affluent: Individuals with assets between 70K 150K USD



Annex

# 53% of retail banking revenues generated by SME business, constituting 7% of total retail clients

Performance by BU



 ~420K active SME clients generating 53% of total Retail revenues

- Highest rate of growth on an annual basis driven by SME segment (+31% YoY)
- Mass sub-segment generating 31% of total Retail revenues with ~5 mln clients
- Mass sub-segment revenues growing at 21% YoY
- Uppermass sub-segment generates
  16% of total Retail revenues



### Retail (mass & uppermass) banking driven by accelerated branch expansion and focused growth in consumer lending, outperforming market and peers

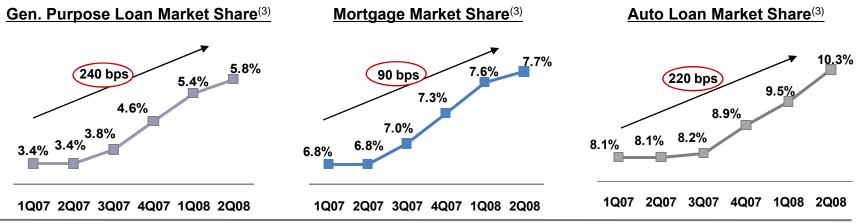
**Revenues**/ MIn YTL 1H07 1H08 YoY **YTD** Cust. Business<sup>(1)</sup> **Revenues** 229 273 19% 4.485 83% 33% 2.454 Loans Deposits 10,449 11,532 10% 6% 3.10% 3.07% 6% AUM (eop) 2,356 2.498 -6% % of Demand 16.1% 14.5% -1.6 pp -0.3 pp in R. Deposits % of TL in 1.7 pp 63.4% 69.2% 5.8 pp **Retail Deposits** % of TL in 100% 100% 0 pp 0 pp Retail Loans 1Q08 2Q08

Performance by BU

Retail (Mass &

Uppermass)

- Retail banking revenues up 19% YoY driven by improved commercial momentum in consumer lending<sup>(2)</sup> as well as branch expansion
- General purpose loan growth mainly due to implementation of CARMA<sup>(3)</sup>
- Auto loan market share improving due to partnerships (Ford Finans)
- Upward loan repricing starting from February' 08 accompanied by ongoing efforts on improving deposit pricing



Note: all loan and deposit figures based on monthly averages except for revenues/customer business ratio which is based on 3-month average. MIS data (1) Customer business: Loans + Deposits + AUM

(2) Consumer lending includes loans that are granted to individuals only. Market shares based on BRSA bank-only figures

(3) CARMA= Centralized Automated Risk Management Approach based on loan offerings with pre-approved limits for ~1.3 mln existing customers

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### SME banking generating highest revenue growth among retail sub-segments due to strong volume increase

Performance by BU

Min YTL	1H07	1H08	YoY	YTD	Revenue
Revenues	237	310	31%	-	(Customer Bus
Loans	2,505	4,317	72%	24%	9 55%
Deposits	2,518	2,752	9%	-6%	8.55%
AUM (eop)	441	498	13%	-20%	
% of Demand in SME Deposits	37.0%	38.4%	1.4 рр	5.2 pp	
% of TL in SME Deposits	64.3%	65.7%	1.4 pp	-1.9 pp	
% of TL in SME Loans	97.6%	97.6%	0.0 pp	0.2 pp	
					1Q08



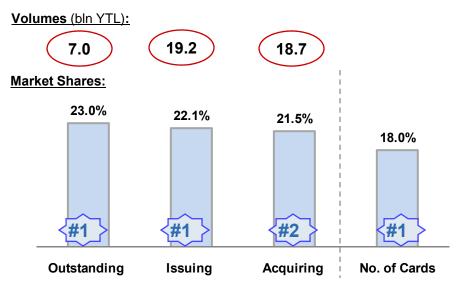
- ~45K SME clients acquired during first 6 months of 2008 (total number of SME clients: ~420K)
- **SME loans up 72% YoY** driven by **dedicated service model** and **unique product offerings**
- Increased focus on credit risk management resulting in limitations on branch manager authority. Launch of new SME scorecard planned within 2008



# Solid revenue contribution by credit cards in line with budget, despite regulatory changes putting pressure on margins

	1H07	1H08	YoY
Revenues (mln YTL)	456	491	8%
Net Revenues <sup>(1)</sup> (mln YTL)	375	426	14%
# of C. Cards <sup>(2)</sup> (mln)	6.5	7.3	12%
# of Merchants (ths)	~203	~240	18%
# of POS (ths)	~ 219	~289	32%
Revolving Ratio (%)	30.9	31.7	0.8 pp
Activation (%)	82.9	86.5	3.6 pp

#### Credit Card Volumes & Market Shares<sup>(3)</sup>



- ~ 659K new World cards issued and +155 personnel added to Direct Sales Force (total number: 354) in 1H08 to maintain leadership position
- Credit card revenues up 8% YoY and profitability sustained in 2Q08 due to higher revolving ratio despite higher cost of funding
- Focus on optimizing loyalty point expenses
- Co-branding agreement with Fortis and Vakif launched in June and August , respectively. Implementation of agreement with Anadolu planned within 2008
- 8th largest credit card programme in Europe with \$23.5 bln of issuing volume in 2007, according to recently published The Nilson Report



(3) Market shares and volumes based on bank-only 6-month cumulative figures

Performance by BU

### Private banking significantly contributing to Bank's total asset gathering growth through new tailor-made product offerings

Min YTL	1H07	1H08	YoY	YTD
Revenues	44	63	41%	-
Loans	150	208	39%	13%
Deposits	7,585	8,893	17%	30%
AUM (eop)	1,642	1,670	2%	-15%
% of Demand in Private Deposits	4.2%	4.4%	0.2 pp	0.1 рр
% of TL in Private Deposits	51.6%	52.3%	0.8 pp	3.5 pp
% of TL in Private Loans	100%	100%	0 pp	0 рр

- Private banking revenues up 41% YoY driven by growth in customer business
- Deposit volume growth up 17% YoY (30% YTD) positively impacted by performance of structured deposits and contributing 24% of Bank's total deposits in 2Q08
- Positive development in project, launched in 1Q08, to review strategic approach on affluent/private customer segments and (i) define new value proposition and enhanced service model (ii) review product offerings



Performance by BU

# Selective growth in Corporate banking driven by ongoing repricing focus to improve return on capital

Performance by BU

MIn YTL	1H07	1H08	YoY	YTD
Revenues	102	105	3%	-
Loans	5,366	6,676	24%	8%
Deposits	4,995	7,654	53%	60%
AUM (eop)	282	160	-43%	-7%
% of Demand in Corp. Deposits	14.3%	8.8%	-5.5 pp	-7.8 pp
% of TL in Corporate Deposits	60.2%	52.8%	-7.4 pp	-5.5 pp
% of TL in Corporate Loans	31.2%	18.3%	-13.0 pp	-8.5 pp

- Corporate banking revenues up 3% YoY impacted by pricing pressure despite volume growth (loans +24% YoY, deposits +53% YoY)
- **Upward loan repricing** starting from January of **on cash and non-cash lending**
- Selective slowdown in big ticket corporate lending due to pricing driven profitability concerns resulting in loan growth of 8% YTD
- Increasing focus on cash management products and high margin areas including trade finance, project finance and acquisition finance; leverage on leasing and factoring products
- Review strategy on non-cash loans, mainly letter of credit and letter of guarantees (8.4% YTD decline in letter of guarantees) due to revised regulatory environment



Corporate

# Commercial banking revenues driven by strong volume growth with increased focus on revenue oriented initiatives

Performance by BU

Commercial

Min YTL	1H07	1H08	YoY	YTD	<u>Revenues/Lo</u>
Revenues	240	300	25%	-	7.50%
Loans	5,899	8,894	51%	19%	
Deposits	4,825	5,590	16%	-3%	
AUM (eop)	221	238	8%	-20%	
% of Demand in Commercial Deposits	25.6%	25.4%	-0.2 pp	1.1 рр	
% of TL in Commercial Deposits	47.3%	45.2%	-2.1 pp	-7.8 pp	
% of TL in Commercial Loans	57.9%	49.2%	-8.7 pp	-5.4 pp	1Q08

- Commercial banking revenues up 25% YoY driven by strong loan growth of 51% YoY
- Upward repricing on cash and non-cash lending starting from Jan '08 due to increased focus on revenues / RWAs
- Review strategy on non-cash loans, mainly letter of credit and letter of guarantees due to revised regulatory environment
- Increasing focus on cash management products and high margin areas including trade finance, project finance and acquisition finance; leverage on leasing and factoring products

Note: all loan and deposit figures based on monthly averages except for revenues/loans ratio which is based on 3-month average. MIS data



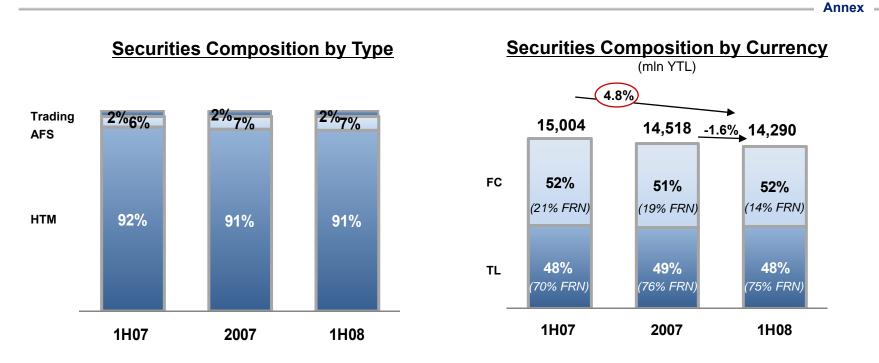
#### Annex

Detailed performance by Business Unit

Other



# Share of securities in total assets progressively decreasing with 91% of securities portfolio invested in HTM



- Held to maturity (HTM) mix in total securities even higher at bank level at 96%
- **FX open position is kept minimal**, restricted with VaR and position limits; monitored on a daily basis
- **5% decline in total securities YoY, share of securities in total assets declined to 22%** (vs. 26% at YE07)





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