

1H08 Yapı Kredi Earnings Presentation

BRSA Consolidated

Istanbul, 7 August 2008



AGENDA

1H08 Operating Environment

- 1H08 Results (BRSA Consolidated)
- Performance by Business Unit (Bank-only)
- 3 Year Strategic Plan
- Annex



Operating environment in 1H08

<u>1Q08</u>

- Expansion of the financial turmoil internationally
 - Global tightening in liquidity
- Generally favorable operating conditions in Turkey
 - Still declining interest rate trend
 - Strong lending growth, no negative signs of deterioration in asset quality
- Upward shift in interest rate trend towards the end of 1Q
 - Loans repricing both on retail and corporate

<u>2Q08</u>

- Continuation of **adverse global liquidity** conditions
- Less favorable operating conditions in Turkey mostly driven by political uncertainty
 - Some signs of slowing economy, increasing inflation, declining consumer confidence
 - Start of tightening cycle (+100 bps increase in CBT policy rate to 16.25%⁽²⁾) in parallel with interest rate increases internationally
 - Slowdown in retail lending, with some slight signal of deterioration in asset quality trend (i.e. SME)
- Higher cost of funding due to reversal of interest rate trend putting pressure on NIM despite loans repricing upward



At YKB Group level:

- Consolidated net income grew by 55%⁽¹⁾ YoY
- **ROE** up to **31%**⁽¹⁾



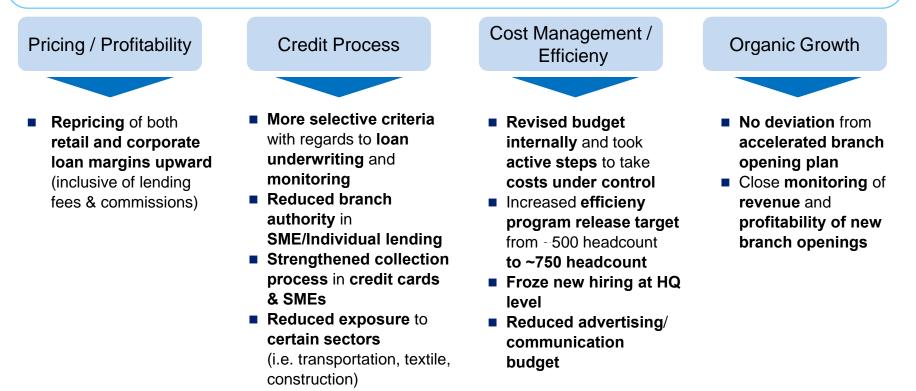
Performance in 1H08 vs 1H07. Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. ROE Annualized
 As of end of June 2008. Latest CBT policy rate (as of end of July): 16.75%

Preventive measures taken to sustain growth and profitability in view of economic slowdown and macro/political uncertainty

1H08 Operating Environment

Under such macro conditions, Yapı Kredi confirms its commitment to profitable growth by:

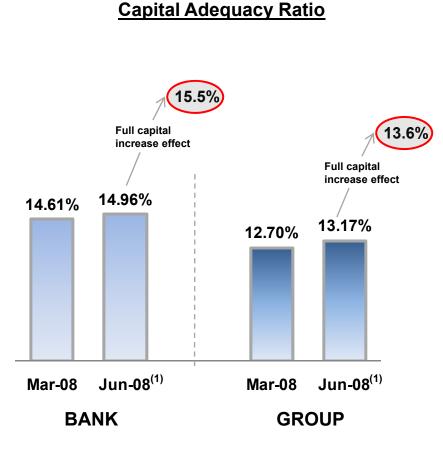
- Continuing investment in sustainable growth
- Giving higher priority to profitability and healthy growth vs market share driven volume increase
- Focusing on cost management coupled with tight control on running costs



As a result, YKB confirms its net profit target and healthy/profitable balance sheet evolution for 2008



Successfully completed YTL 920 mln rights issue



Capital increase aimed at:

- further supporting long-term growth plan and leadership ambitions,
- reducing leverage, and
- strengthening capital base to provide a cushion for regulatory changes and financial volatility
- Paid in capital up by 920 mln YTL to 4,347 mln YTL
- KFS, controlling shareholder, fully took up its rights of 81.8% (~750 mln)
- 99.85% subscription achieved
- Remaining ~YTL 1.4 mln (nominal) rump to be sold on ISE on 7, 8 and 11 August
- Official completion of capital increase process expected within August*

* Subject to obtainment of all regulatory approvals

(1) As of June 08, YTL 670 mln of capital commitment of KFS was incorporated in Tier 2 as approved by BRSA (YTL 330 mln in 1Q, YTL 340 mln in 2Q) OF KOC VICE CONTRACT GROUP

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1H08 Key performance highlights

1H08 Results (BRSA Consolidated)

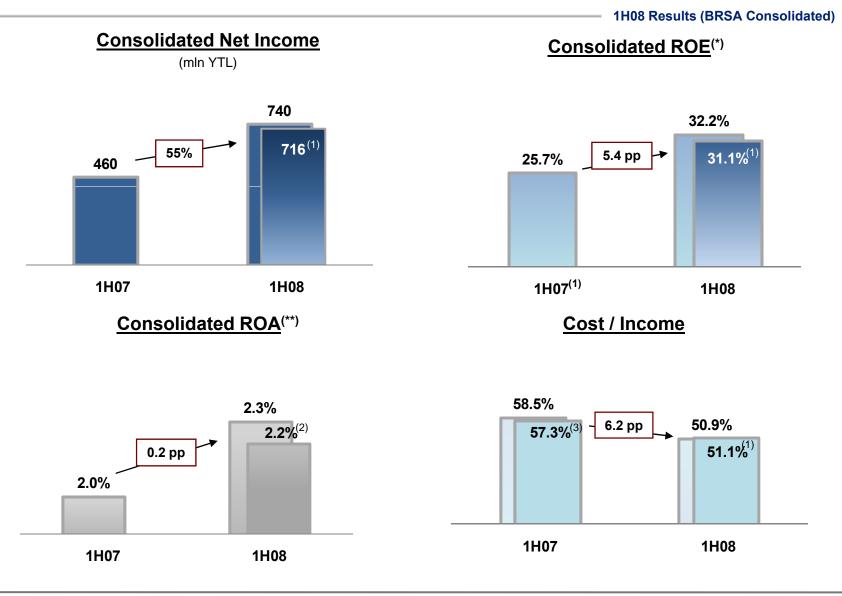
- 740 mln YTL of consolidated net income, up 61% YoY, 55% if normalized ⁽¹⁾, confirming positive profitability and growth trend
- **Consolidated normalized**⁽¹⁾ **ROE** of **31.1%**, (up +5.4 pps YoYN⁽¹⁾), consolidated reported ROE of **32.2%**
- 2,453 mln YTL of revenues, up 30% YoY, 19% if normalized⁽¹⁾, driven by solid commercial performance both in net interest income (+20% YoY) and fees (+37% YoY)
- Further market share gains driven by growth in consumer (+83% YoY, +33% YTD) and SME lending (+72% YoY, +24% YTD). More than doubled sector growth in general purpose loans (+55% YTD, 169% YoY),
- **Healthy, above market deposit growth** (+17% YTD, +23% YoY) resulting in 9.6% market share (+20 bps vs YE07)
- Leadership position in credit cards maintained in terms of market share in outstanding volume (23.0%), total issuing volume (22.1%) and number of credit cards (18.0%), with sound profitability despite margin compression
 - **Exceeded 10 min cards on World platform** as a result of Fortis and Vakif brand sharing agreements
- Accelerated branch expansion well on track and ahead of plan
 - **3rd largest branch network in Turkey** (up from # 4 position in March), 791 branches and 9.7% market share
 - +115 net new openings YTD, +153 since launch of plan in July 07
 - Revenues of new branches 26% above plan, costs 16% below plan
- **Cost / Income down to 51%** (vs 57% in 1H07), confirming strong focus on cost management and sustainable growth
- NPL ratio down to 3.9% from 5.8% at YE07 (stable vs 1Q08), also benefitting from portfolio disposal in 1Q08 with specific coverage at 74%
- Successful completion of 920 mln YTL rights issue (99.85% subscription achieved). CAR at 13.2% at Group level; 15.0% at Bank level
- Ongoing process of non-core asset divestiture; including insurance and REIT (YK Koray)



Note: Throughout the presentation, normalized figures, indicated with "N", are shown where applicable. Otherwise, stated figures are shown

⁽¹⁾ Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. ROE annualized

Key performance indicators



(*) Calculations based on beginning of the year equity. Annualized

(**) Calculations based on net income/end of period total assets. Annualized

(1) Calculations based on restated equity and net income; ROE as of 1H07 was 26.2% based on reported equity and net income

(2) Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08 (3) Normalized to exclude the gross up effect of Superonline write-off on revenues and provisions in 2Q07

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On a normalized basis, net profit up 55% YoY⁽¹⁾, confirming positive results of improved commercial focus and tight cost management despite accelerated branch expansion plan and less positive environment in 2Q

Income Statement, mln YTL	1H07	1H08	% YoY	%YoYN ⁽¹⁾
Total Revenues	1,881	2,453	30%	19%
Net Interest Income	1,142	1,370	20%	20%
Non-Interest Income	739	1,083	47%	17%
o/w Fees&Comm.	470	643	37%	37%
Operating Costs	-1,101	-1,249	13%	6%
HR	-443	-497	12%	12%
Non-HR*	-491	-551	12%	12%
Other**	-167	-201	20%	-29%
Operating Income	780	1,204	54%	36%
Provisions	-131	-251	92%	29%
Pre-tax Income	649	953	47%	38%
Тах	-117	-213	82%	54%
Net Income	532	740	39%	34%
Minority Interest	-72	0	n.s.	n.s.
Consolidated Net Income	460	740	61%	55%

1H08 Results (BRSA Consolidated)

- Revenues up 30% YoY, 19% if normalized⁽¹⁾
- Revenue growth driven by 20% YoY growth in net interest income and 37% YoY growth in fees and commissions
- HR and non-HR costs up 12% YoY despite accelerated branch expansion plan at Bank level. Total Costs up 13% YoY, 6% if normalized⁽¹⁾
- Operating income up 54% YoY, 36% if normalized⁽¹⁾
- Cost of risk at 1.07%,
 1.15% if normalized⁽¹⁾



⁽¹⁾ Normalized to exclude the one-off effects of pension fund provisions on costs, general provision release on revenues and provisions and tax settlement expense on tax provisions in 1Q08. Also normalized to exclude one-off tax provision in 2Q08. 1Q07 normalized to exclude the grossup effect of write-off on revenues and provisions

(**) Oher includes pension fund provisions and loyalty points on World card

^(*) Non-HR costs include HR related non-HR costs, advertising, rent, SDIF, taxes and depreciation

Continued growth momentum in core banking activities, with further improvement of balance sheet mix

Balance Sheet	1H07	2007	1H08	% YoY	%YTD	%QoQ
bin YTL						
Total Assets	52.4	56.1	64.6	23%	15%	6%
Loans	23.8	28.7	34.1	43%	19%	7%
TL	16.2	19.4	22.9	41%	18%	10%
FC	7.6	9.3	11.2	47%	20%	1%
Securities	15.0	14.5	14.3	-5%	-1%	-3%
Deposits	32.1	33.7	39.5	23%	17%	9%
TL	18.0	18.9	21.9	22%	16%	11%
FC	14.1	14.8	17.6	25%	19%	7%
Shareholders' Equity	4.4	5.0	5.4	23%	8%	6%
AUM	6.0	6.8	6.2	5%	-9%	-6%
Ratios	1H07	2007	1H08	ΔΥοΥ	ΔΥΤΟ	∆QoQ
Loans / Assets	45.4%	51.2%	52.8%	7.4 pp	1.6 pp	0.4 pp
Securities / Assets	28.6%	25.9%	22.1%	-6.5 pp	-3.7 pp	-2.0 pp
Loans / Deposits	74.1%	85.2%	86.3%	12.2 pp	1.1 рр	-2.0 pp
CAR	12.61%	12.81%	13.17%	0.6 pp	0.4 pp	0.5 pp
o/w Bank	12.30%	13.67%	14.96%	2.7 рр	1.3 pp	0.4 pp

1H08 Results (BRSA Consolidated)

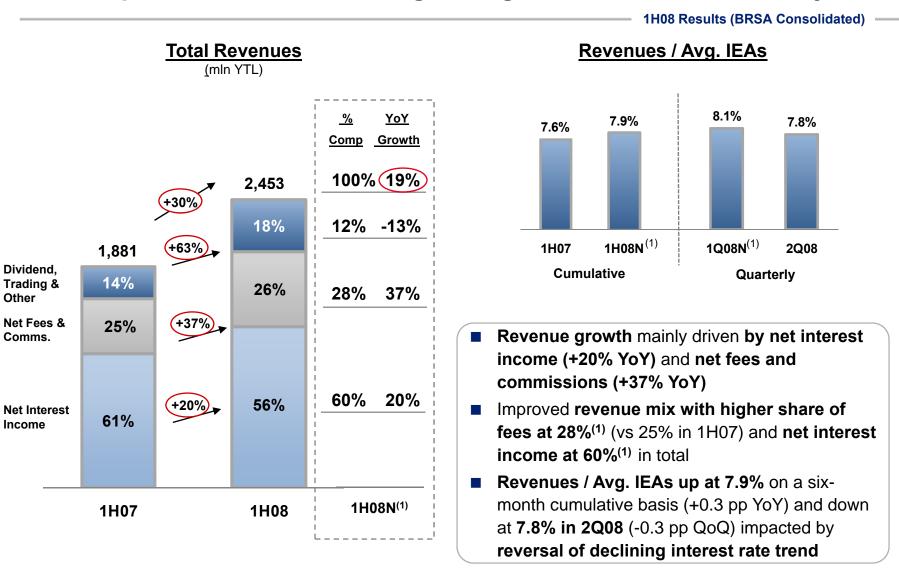
- Loans up 19% YTD (43% YoY) despite slowing demand in 2Q
- Loans/Assets up to 53% (vs 51% at YE07) while securities weight in assets down to 22% (vs 26% at YE07)
- Deposits up 17% YTD (23% YoY) with share of demand deposits over total at 16.6% stable vs 1Q08
- Loans / Deposits ratio at 86% (vs 85% at YE07), at a comfortable level
- CAR* at 13.2% at Group level and 15.0% at Bank level

^(*) For additional information, please refer to slide 5. As of June 08, YTL 670 mln of capital commitment of KFS was incorporated in Tier 2 as approved by BRSA (YTL 330 mln in 1Q, YTL 340 mln in 2Q) Note: Loan figures indicate performing loans



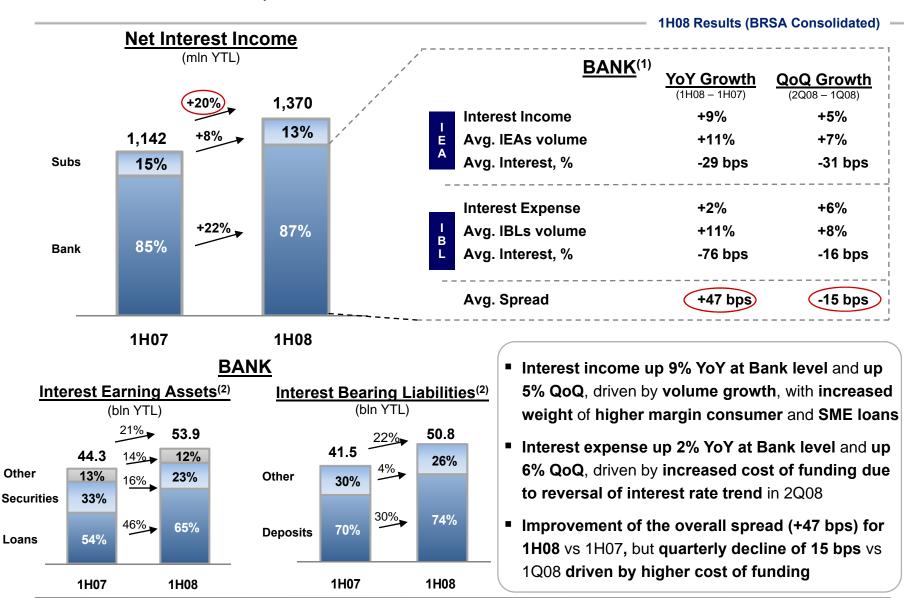
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Strong fee & net interest income growth as main drivers of improved revenue performance confirming strength of commercial activity





Solid net interest income performance despite a tougher operating environment in 2Q



(1) Based on quarterly BRSA bank-only financials

(2) End of period

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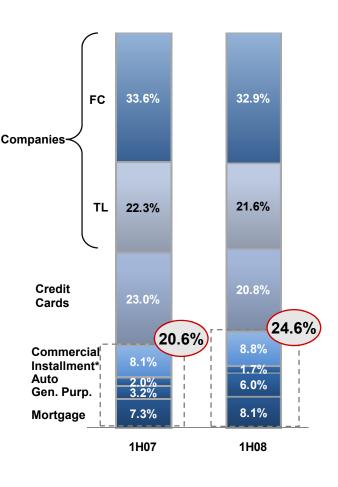
Loan growth driven by Consumer, SME and Commercial Banking, above the sector despite slowdown in the market

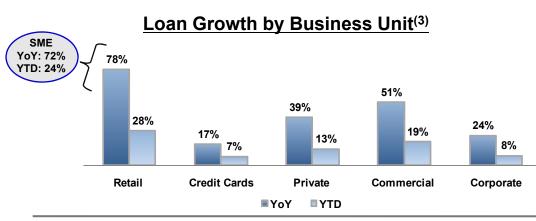
<u>Consumer and Commercial Installment Loan</u> <u>Quarterly Growth vs. Sector⁽¹⁾</u>

	1Q07	2Q07	3Q07	4Q07	1Q08	2Q08
Consumer Loans	-0.6%	8.0%	14.0%	20.4%	19.3%	11.6%
Sector	5.0%	10.6%	10.3%	10.9%	9.5%	7.8%
Gen. Purpose	-1.7%	14.1%	25.8%	38.3%	30.7%	18.3%
Sector	9.1%	16.2%	13.2%	14.3%	10.8%	9.7%
Mortgage	2.8%	9.0%	12.5%	14.0%	15.5%	7.9%
Sector	5.2%	9.1%	10.6%	9.5%	10.3%	7.1%
Auto	-9.3%	-3.9%	0.2%	10.2%	6.7%	7.7%
Sector	-6.0%	-2.0%	-1.7%	2.6%	-1.4%	0.9%
Comm. Instl.*	6.3%	11.7%	13.1%	17.3%	14.9%	7.0%
Sector	3.5%	14.4%	6.1%	8.0%	8.0%	8.0%

1H08 Results (BRSA Consolidated)

Composition of Total Loans⁽²⁾





(1) Due to unavailability of consolidated data, sector figures are bank-only

(2) Total performing loans as per BRSA consolidated figures

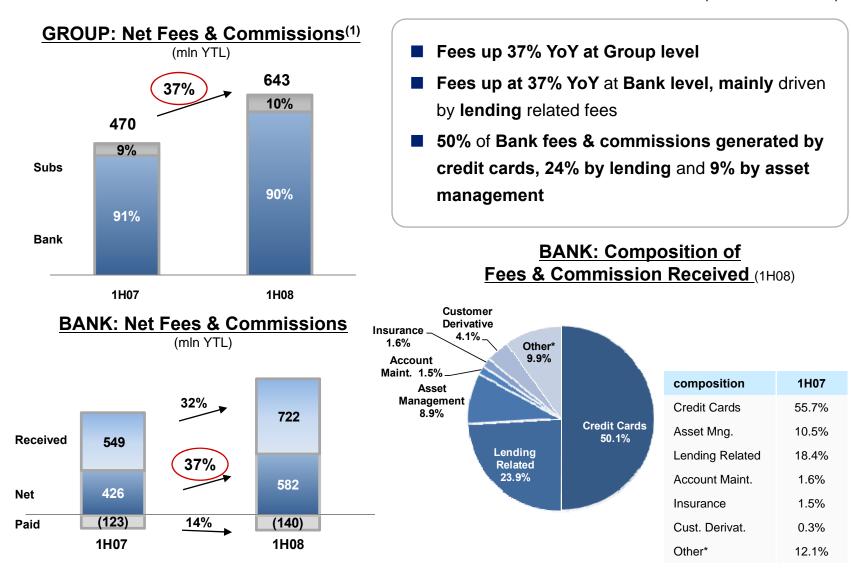
(3) Loan growth as per MIS data. Please refer to Annex for definitions of Business Units

(*) Proxy for SME loans as per BRSA reporting



Consistently strong performance in fees & commissions mainly driven by lending related fees

1H08 Results (BRSA Consolidated)

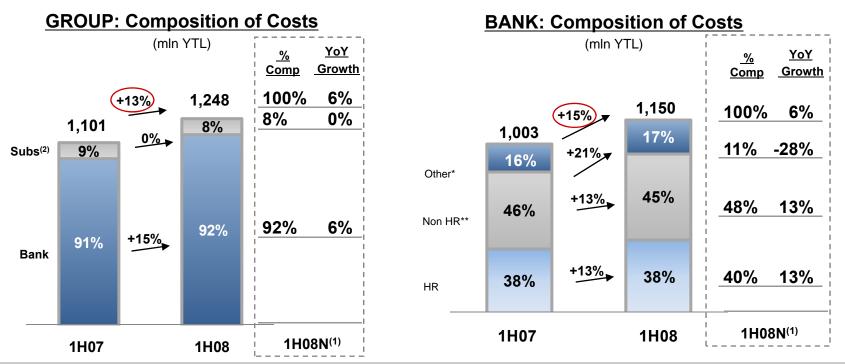


(*) Other includes money transfers, equity trading, campaign fees etc.



Cost growth under control despite accelerated branch opening plan at Bank level

1H08 Results (BRSA Consolidated)



- Total Group costs, up 13% YoY, 6% if normalized⁽¹⁾, driven by Bank costs (up 15% YoY, 6% YoY if normalized⁽¹⁾)
- **Total Bank costs driven by 13% YoY increase in HR costs** and **13% YoY increase in non-HR costs**
- Bank costs impacted by accelerated network expansion, accompanied by tight control on running costs (0% growth target in '08 budget) as well as ongoing efficiency measures (+400 headcount released from operational back-office in 1H08 to be deployed in new branches)
 - Bank costs up 12% QoQ⁽¹⁾ driven by 15% QoQ increase in non-HR costs (impacted by higher advertising expenses in 2Q in comparison with a low 1Q) and 7% QoQ increase in HR costs (impacted by salary increase)
- Other Bank costs up 21% YoY driven by one-off pension fund increase partially compensated by 33% YoY decrease in World loyalty point expenses

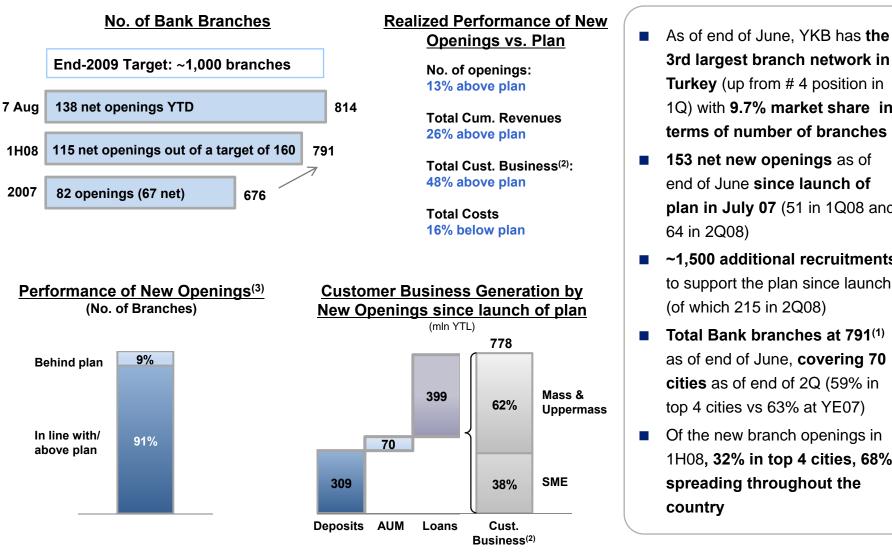
(**) Non-HR costs include HR related non-HR costs, advertising, rent, SDIF, taxes and depreciation

(1) Normalized to exclude the one-off effects of pension fund provision in 1Q08



^(*) Includes pension fund provision expense and loyalty points on Wold card

Accelerated branch openings well on track and ahead of plan



Turkey (up from # 4 position in 1Q) with 9.7% market share in terms of number of branches **153 net new openings** as of

- end of June since launch of plan in July 07 (51 in 1Q08 and
- ~1,500 additional recruitments to support the plan since launch (of which 215 in 2Q08)
- Total Bank branches at 791⁽¹⁾ as of end of June, covering 70 cities as of end of 2Q (59% in top 4 cities vs 63% at YE07)
- Of the new branch openings in 1H08, 32% in top 4 cities, 68% spreading throughout the



(1) Including one off-shore branch in Bahrain

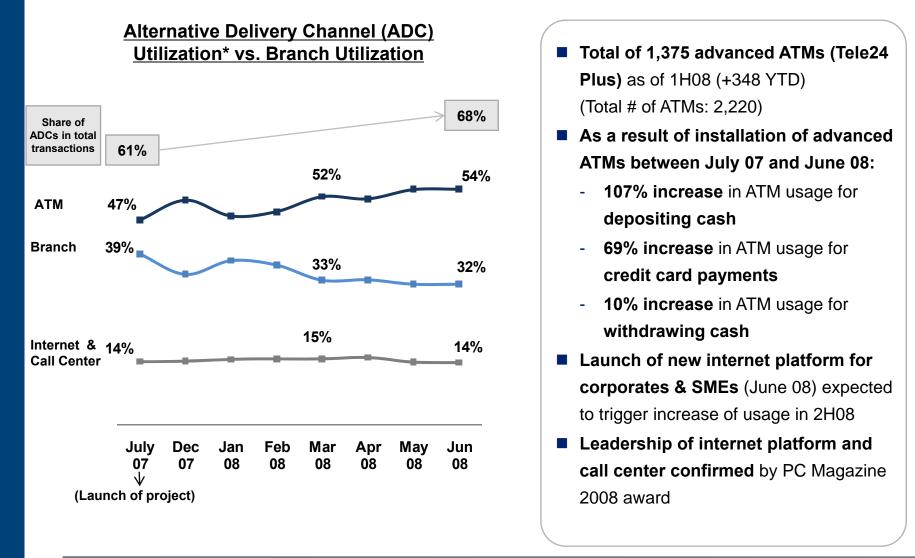
(2) Customer business: loans + deposits + AUM

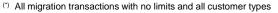
(3) Including branches open for more than 2 months

Note: All numbers indicated on this page are as of June 2008 unless otherwise indicated and refer to Bank only

Aggressive transaction migration to ADCs continues to bring incremental benefits despite accelerated branch expansion

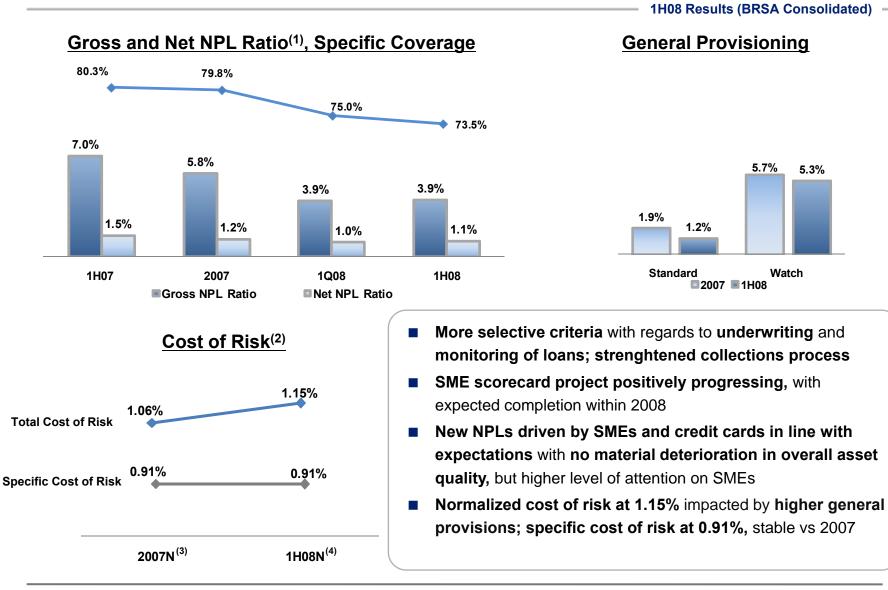
1H08 Results (BRSA Consolidated)







NPL ratio down to 3.9% from 5.8% at YE07 (stable vs 1Q08), also benefitting from portfolio disposal in 1Q08



(1) Excludes factoring receivables and financial lease receivables

- (2) Cost of risk = total loan loss provisions / total gross loans
- (3) Normalized to exclude the gross up effect of write-off in 2Q07

(4) Normalized to exclude the one-off effect of general provision release in 1Q08

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AGENDA

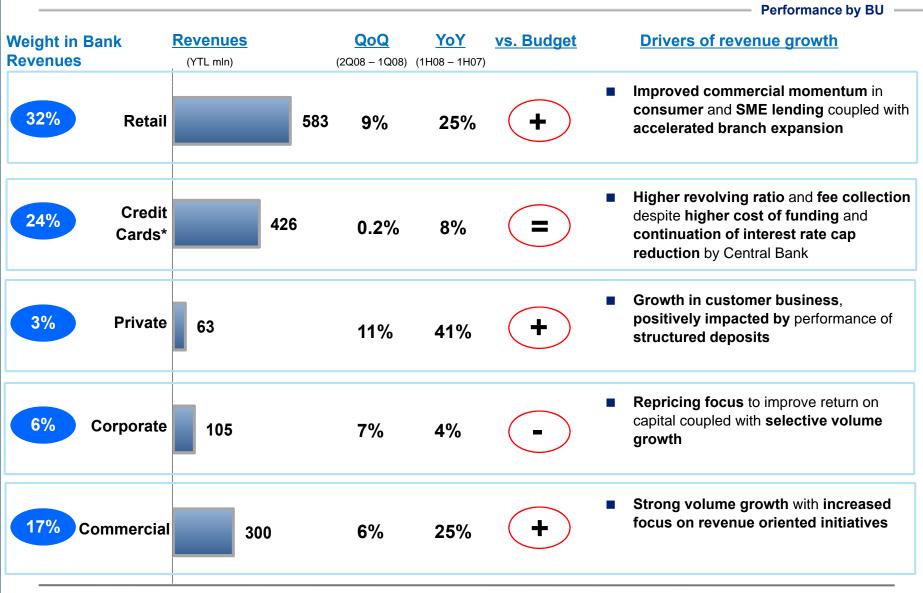
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Performance by Business Unit (Bank-only)

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Revenue performance by Business Unit

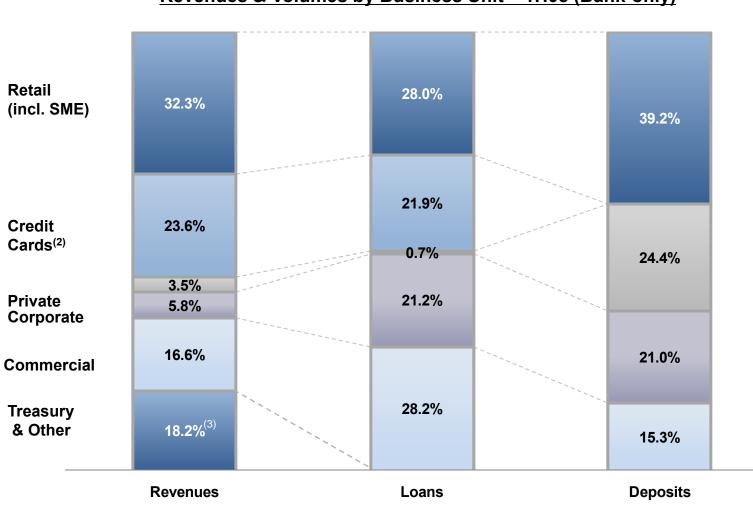


(*) Net of loyalty point expenses on World cards Note: all figures based on MIS data

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Diversified revenue composition driven by an increasingly retail focused loan portfolio and high quality deposit mix

Performance by BU



Revenues & Volumes by Business Unit⁽¹⁾ 1H08 (Bank-only)

(1) Please refer to Annex for definitions of Business Units

(2) Net of loyalty point expenses on World card

(3) Other revenues adjusted by NPL sales and collections for 1Q08 Note: Loan and deposit allocations based on monthly averages (source: MIS data)



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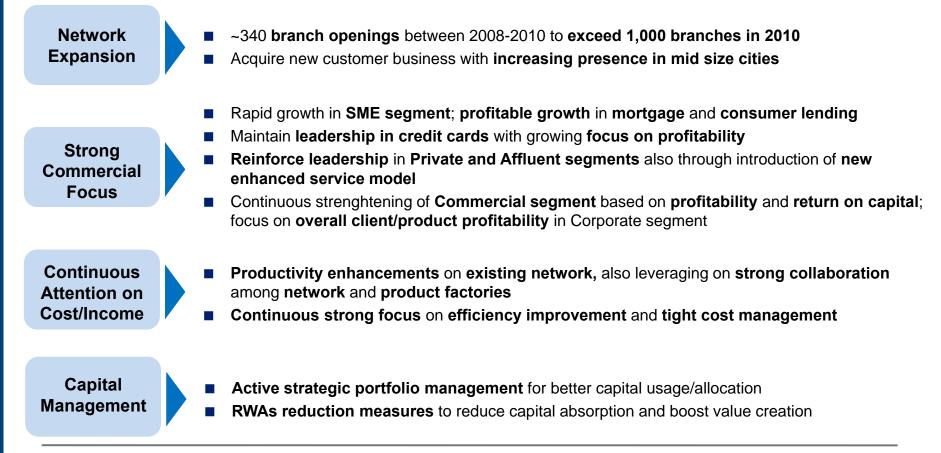


Key pillars of 3 Year Strategic Plan (2008-2010)

3 Year Strategic Plan

3YP centered on

ambitious organic growth via network expansion, strong commercial focus accompanied by continuous attention on costs and on capital management, with increasing focus on customer satisfaction







Key Targets

3 Year Strategic Plan -

Revenue Growth (CAGR 2007-201	<i>o)</i> ~18%
ROE	in the range of 20%
Cost / Income	<50%
NPL Ratio	<3%
Specific Cost of Risk	~1.0%
Capital Adequacy Ratio	~13%*
Number of Branches**	~1,000
Full Time Employees**	~17,000

Source: 3 Year Strategic Plan based on IFRS YK Group financials

(*) Both at Bank and Group level. Including possible impact of Basel II. If excluded, CAR at YK Group and Bank level: ~14% (**) At Bank level. At Group level, No. of Branches: ~1,100, No of FTE: ~20,000



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Annex

Detailed performance by Business Unit

Other



Definitions of Business Units

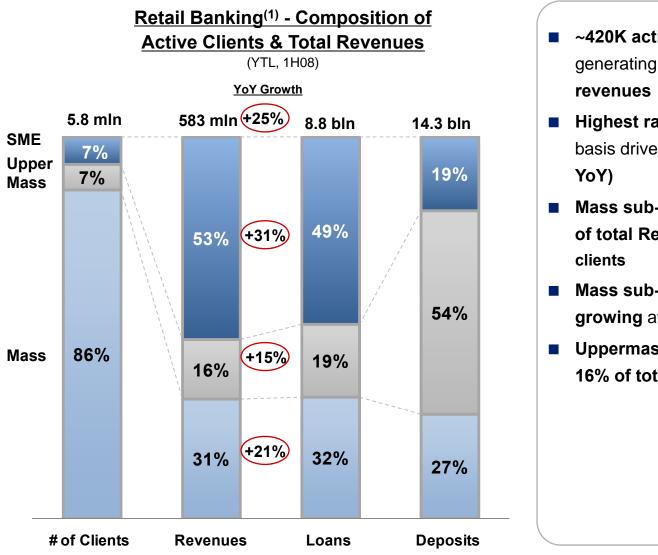
- Retail:
 - SME: Companies with turnover less than 3 mln USD
 - Uppermass: Individuals with assets between 10K -70K USD
 - Mass: Individuals with assets less than 10K USD
- **Commercial:** Companies with annual turnover between 3-50 mln USD
- **Corporate:** Companies with annual turnover above 50 mln USD
- Private:
 - Ultra High Net Worth: Individuals with assets above 500K USD
 - High Net Worth: Individuals with assets between 150K 500K USD
 - Affluent: Individuals with assets between 70K 150K USD



Annex

53% of retail banking revenues generated by SME business, constituting 7% of total retail clients

Performance by BU



 ~420K active SME clients generating 53% of total Retail revenues

- Highest rate of growth on an annual basis driven by SME segment (+31% YoY)
- Mass sub-segment generating 31% of total Retail revenues with ~5 mln clients
- Mass sub-segment revenues growing at 21% YoY
- Uppermass sub-segment generates
 16% of total Retail revenues



Retail (mass & uppermass) banking driven by accelerated branch expansion and focused growth in consumer lending, outperforming market and peers

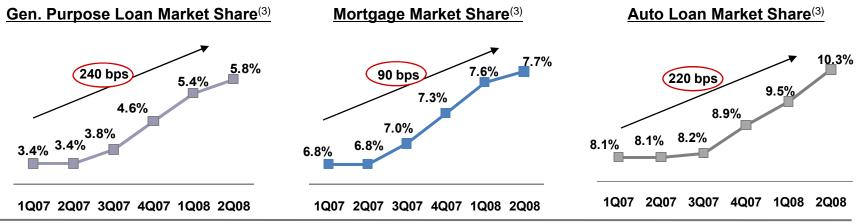
Revenues/ MIn YTL 1H07 1H08 YoY **YTD** Cust. Business⁽¹⁾ **Revenues** 229 273 19% 4.485 83% 33% 2.454 Loans Deposits 10,449 11,532 10% 6% 3.10% 3.07% 6% AUM (eop) 2,356 2.498 -6% % of Demand 16.1% 14.5% -1.6 pp -0.3 pp in R. Deposits % of TL in 1.7 pp 63.4% 69.2% 5.8 pp **Retail Deposits** % of TL in 100% 100% 0 pp 0 pp Retail Loans 1Q08 2Q08

Performance by BU

Retail (Mass &

Uppermass)

- Retail banking revenues up 19% YoY driven by improved commercial momentum in consumer lending⁽²⁾ as well as branch expansion
- General purpose loan growth mainly due to implementation of CARMA⁽³⁾
- Auto loan market share improving due to partnerships (Ford Finans)
- Upward loan repricing starting from February' 08 accompanied by ongoing efforts on improving deposit pricing



Note: all loan and deposit figures based on monthly averages except for revenues/customer business ratio which is based on 3-month average. MIS data (1) Customer business: Loans + Deposits + AUM

(2) Consumer lending includes loans that are granted to individuals only. Market shares based on BRSA bank-only figures

(3) CARMA= Centralized Automated Risk Management Approach based on loan offerings with pre-approved limits for ~1.3 mln existing customers

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SME banking generating highest revenue growth among retail sub-segments due to strong volume increase

Performance by BU

Min YTL	1H07	1H08	YoY	YTD	Revenue
Revenues	237	310	31%	-	(Customer Bus
Loans	2,505	4,317	72%	24%	9 55%
Deposits	2,518	2,752	9%	-6%	8.55%
AUM (eop)	441	498	13%	-20%	
% of Demand in SME Deposits	37.0%	38.4%	1.4 рр	5.2 pp	
% of TL in SME Deposits	64.3%	65.7%	1.4 pp	-1.9 pp	
% of TL in SME Loans	97.6%	97.6%	0.0 pp	0.2 pp	
					1Q08



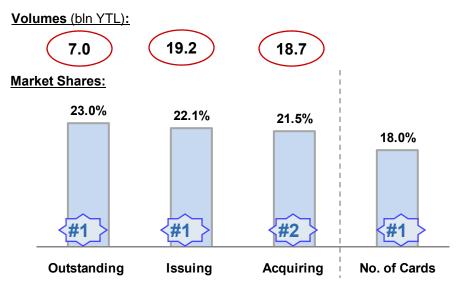
- ~45K SME clients acquired during first 6 months of 2008 (total number of SME clients: ~420K)
- **SME loans up 72% YoY** driven by **dedicated service model** and **unique product offerings**
- Increased focus on credit risk management resulting in limitations on branch manager authority. Launch of new SME scorecard planned within 2008



Solid revenue contribution by credit cards in line with budget, despite regulatory changes putting pressure on margins

	1H07	1H08	YoY
Revenues (mln YTL)	456	491	8%
Net Revenues ⁽¹⁾ (mln YTL)	375	426	14%
# of C. Cards ⁽²⁾ (mln)	6.5	7.3	12%
# of Merchants (ths)	~203	~240	18%
# of POS (ths)	~ 219	~289	32%
Revolving Ratio (%)	30.9	31.7	0.8 pp
Activation (%)	82.9	86.5	3.6 pp

Credit Card Volumes & Market Shares⁽³⁾



- ~ 659K new World cards issued and +155 personnel added to Direct Sales Force (total number: 354) in 1H08 to maintain leadership position
- Credit card revenues up 8% YoY and profitability sustained in 2Q08 due to higher revolving ratio despite higher cost of funding
- Focus on optimizing loyalty point expenses
- Co-branding agreement with Fortis and Vakif launched in June and August , respectively. Implementation of agreement with Anadolu planned within 2008
- 8th largest credit card programme in Europe with \$23.5 bln of issuing volume in 2007, according to recently published The Nilson Report



(3) Market shares and volumes based on bank-only 6-month cumulative figures

Performance by BU

Private banking significantly contributing to Bank's total asset gathering growth through new tailor-made product offerings

Min YTL	1H07	1H08	YoY	YTD
Revenues	44	63	41%	-
Loans	150	208	39%	13%
Deposits	7,585	8,893	17%	30%
AUM (eop)	1,642	1,670	2%	-15%
% of Demand in Private Deposits	4.2%	4.4%	0.2 pp	0.1 рр
% of TL in Private Deposits	51.6%	52.3%	0.8 pp	3.5 pp
% of TL in Private Loans	100%	100%	0 pp	0 рр

- Private banking revenues up 41% YoY driven by growth in customer business
- Deposit volume growth up 17% YoY (30% YTD) positively impacted by performance of structured deposits and contributing 24% of Bank's total deposits in 2Q08
- Positive development in project, launched in 1Q08, to review strategic approach on affluent/private customer segments and (i) define new value proposition and enhanced service model (ii) review product offerings



Performance by BU

Selective growth in Corporate banking driven by ongoing repricing focus to improve return on capital

Performance by BU

MIn YTL	1H07	1H08	YoY	YTD
Revenues	102	105	3%	-
Loans	5,366	6,676	24%	8%
Deposits	4,995	7,654	53%	60%
AUM (eop)	282	160	-43%	-7%
% of Demand in Corp. Deposits	14.3%	8.8%	-5.5 pp	-7.8 pp
% of TL in Corporate Deposits	60.2%	52.8%	-7.4 pp	-5.5 pp
% of TL in Corporate Loans	31.2%	18.3%	-13.0 pp	-8.5 pp

- Corporate banking revenues up 3% YoY impacted by pricing pressure despite volume growth (loans +24% YoY, deposits +53% YoY)
- **Upward loan repricing** starting from January of **on cash and non-cash lending**
- Selective slowdown in big ticket corporate lending due to pricing driven profitability concerns resulting in loan growth of 8% YTD
- Increasing focus on cash management products and high margin areas including trade finance, project finance and acquisition finance; leverage on leasing and factoring products
- Review strategy on non-cash loans, mainly letter of credit and letter of guarantees (8.4% YTD decline in letter of guarantees) due to revised regulatory environment



Corporate

Commercial banking revenues driven by strong volume growth with increased focus on revenue oriented initiatives

Performance by BU

Commercial

Min YTL	1H07	1H08	YoY	YTD	<u>Revenues/Lo</u>
Revenues	240	300	25%	-	7.50%
Loans	5,899	8,894	51%	19%	
Deposits	4,825	5,590	16%	-3%	
AUM (eop)	221	238	8%	-20%	
% of Demand in Commercial Deposits	25.6%	25.4%	-0.2 pp	1.1 рр	
% of TL in Commercial Deposits	47.3%	45.2%	-2.1 pp	-7.8 pp	
% of TL in Commercial Loans	57.9%	49.2%	-8.7 pp	-5.4 pp	1Q08

- Commercial banking revenues up 25% YoY driven by strong loan growth of 51% YoY
- Upward repricing on cash and non-cash lending starting from Jan '08 due to increased focus on revenues / RWAs
- Review strategy on non-cash loans, mainly letter of credit and letter of guarantees due to revised regulatory environment
- Increasing focus on cash management products and high margin areas including trade finance, project finance and acquisition finance; leverage on leasing and factoring products

Note: all loan and deposit figures based on monthly averages except for revenues/loans ratio which is based on 3-month average. MIS data



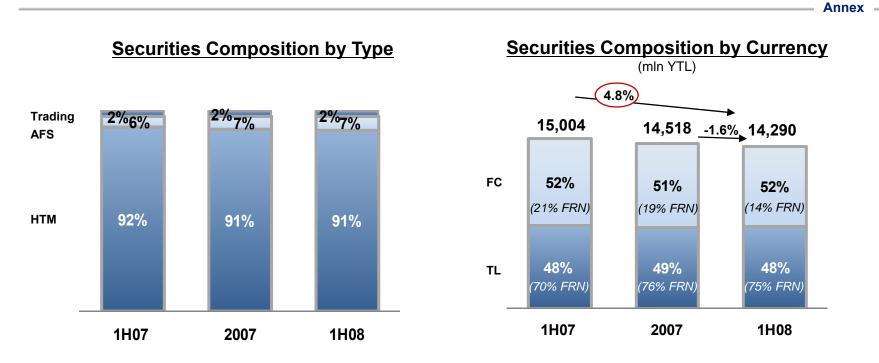
Annex

Detailed performance by Business Unit

Other



Share of securities in total assets progressively decreasing with 91% of securities portfolio invested in HTM



- Held to maturity (HTM) mix in total securities even higher at bank level at 96%
- **FX open position is kept minimal**, restricted with VaR and position limits; monitored on a daily basis
- **5% decline in total securities YoY, share of securities in total assets declined to 22%** (vs. 26% at YE07)





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